

Portfolio, Programme and Project Offices® Foundation

Verson: Demo

[Total Questions: 10]

Exin P3OF : Practice Test

Topic break down

Topic	No. of Questions
Topic 1: Volume A	4
Topic 2: Volume B	6

Topic 1, Volume A

Question No : 1 - (Topic 1)

Which describes the skills and competencies needed by the roles within a P3O?

- A. All require good PPM skills
- **B.** All require functional competencies such as finance
- C. All require generic personal skills such as coaching or mentoring
- D. Some require good PPM skills while others need more generic business skills

Answer: D

Question No : 2 - (Topic 1)

Which role's purpose is to facilitate the development of the portfolio, programme or project dependency logs?

- A. Change Control
- B. Issue
- C. Information Management
- **D.** Planning and Estimating

Answer: D

Question No : 3 - (Topic 1)

Which is a specific benefit of the skills development and maintenance technique?

- A. Improves collaboration between resources working in different locations
- **B.** Allows access to PPM information by all levels of an organization
- **C.** Reduces ineffective management of workshops
- **D.** Allocates appropriately skilled resources to PPM roles

Answer: D

Question No : 4 - (Topic 1)

Which describes how P3M3 assessments are used when implementing a P3O?

- A. Document new processes to be followed
- **B.** Define the skills needed in the implementation team
- **C.** Develop a tranche-based plan that suits maturity levels
- D. Assess project or programme complexity

Answer: C

Topic 2, Volume B

Question No: 5 - (Topic 2)

Which is a purpose of getting senior managers to buy into the benefits a P3O will deliver?

- A. Contribute to planning tranches of delivery
- B. Document the desired future state
- C. Use their influence to champion the change
- **D.** Implement appropriate PPM tools

Answer: C

Question No : 6 - (Topic 2)

Which is a purpose of the Head of P3O role?

- A. Provide a consultancy service to Programme and Project Managers
- **B.** Facilitate the development of an optimized portfolio
- **C.** Ensure alignment with wider policy and strategic initiatives
- **D.** Ensure the organization carries out the role of Informed Customer

Answer: C

Question No : 7 - (Topic 2)

What should a P3O recommend for 'must do' changes?

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- A. Should be stopped immediately
- B. Must be completed before new changes are started
- C. Should be realigned to existing objectives
- D. Should be included in the portfolio to maintain business as usual

Answer: D

Question No:8 - (Topic 2)

Which P3O capability is MOST likely to result in being able to stop inappropriate programmes?

- A. Reduction in resource costs
- B. Ongoing alignment of programmes with strategic objectives and targets
- C. Reduction in overheads dealing with conflicting resources
- D. Increased ability to bundle related requests for change for programmes

Answer: B

Question No: 9 - (Topic 2)

Which is an underlying success factor of a P3O model with Hub Portfolio Offices that enables appropriate localized application of standards?

- A. Tailoring core standards to meet local need
- **B.** Planning resource capacity at a local level
- C. Reviewing the Blueprint regularly
- D. Following a clearly defined business strategy

Answer: A

Question No: 10 - (Topic 2)

Who, as a minimum, should review the resourcing of a Programme Office whilst it is running?

A. Head of P3O and P3O Sponsor

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- B. Head of Programme Office and Programme Manager of the relevant programme
- **C.** P3O Sponsor and Portfolio Analyst
- D. Head of COE and Programme Specialist

Answer: B