

PMI

PMP Exam

**Project Management Professional (2023 Version)
Questions & Answers
Demo**

Version: 17.0

Topic 1, Exam Set A

Question: 1

A project is on its second iteration out of six. The team realizes that a key deliverable will depend on the acquisition of a new device.

What should the project manager do?

- A. Register a risk and escalate it to the project sponsor.
- B. Include the responsibility for acquisition with the core team.
- C. Detail the reason for the deliverable delay in the status report.
- D. Invite the stakeholders to discuss prioritization of a new deliverable.

Answer: D

Explanation:

Question: 2

A project manager decided to use a highly adaptive approach to manage a large-scale project. In this project, there are many iterative tasks that utilize highly specialized experts. The project manager would like to create practical plans with high levels of buy-in from the team members.

What should the project manager do next?

- A. Assign critical tasks to the most experienced team members.
- B. Review the budget with the team for the needed resources.
- C. Review lessons learned from similar projects with the team.
- D. Explain the higher-level objectives to be assigned to the team.

Answer: C

Explanation:

Question: 3

An agile team is brainstorming and prioritizing all of the risks according to severity. What should the team do about the identified risks?

- A. Mitigate the risks that are applicable to the current and following iterations.

- B. Focus on the project deliverables rather than the documented risks.
- C. Agree that any issue can be handled when it becomes a problem.
- D. Acknowledge that the risks will be handled in the corresponding iteration.

Answer: A

Explanation:

Question: 4

After the project charter's approval, the project manager needs to work on detailed project requirements, constraints, and assumptions with stakeholders. However, not all of the stakeholders are immediately available for a meeting in the short term.

What should the project manager do in order to gather the information needed from stakeholders?

- A. Conduct a meeting to build the project management plan with the stakeholders who are available.
- B. Escalate to the project sponsor that not all stakeholders are available for a meeting.
- C. Meet with the project management team to build the project management plan before consulting stakeholders.
- D. Email, call, or meet with each stakeholder separately to obtain their input.

Answer: D

Explanation:

Question: 5

In an industrial plant, the owner has decided to add more capacity to the plant by installing a new machine and updating the software used in production. This capacity enlargement will occur while the plant is still functioning and producing. The software update will be accomplished using an agile approach in order to minimize risk. The machine procurement, installation, and integration will be accomplished using predictive approaches.

What types of communications will the project manager have to design into the schedule management plan to ensure the project will be on schedule?

- A. Biweekly written status reports from the relevant stakeholders
- B. Weekly colocated meetings with the relevant stakeholders
- C. Biweekly conference calls with the relevant stakeholders
- D. Weekly one-on-one meetings with each of the relevant stakeholders

Answer: D

Explanation: